North Bay Project



February 24, 2005

City of Seattle Planning Commission



Presentation Overview

- Project Area
- Project Objectives
- Market & Financial Analysis
- EIS Process & Alternatives
- Fiscal & Economic Impact Analysis
- > Framework Development Plan

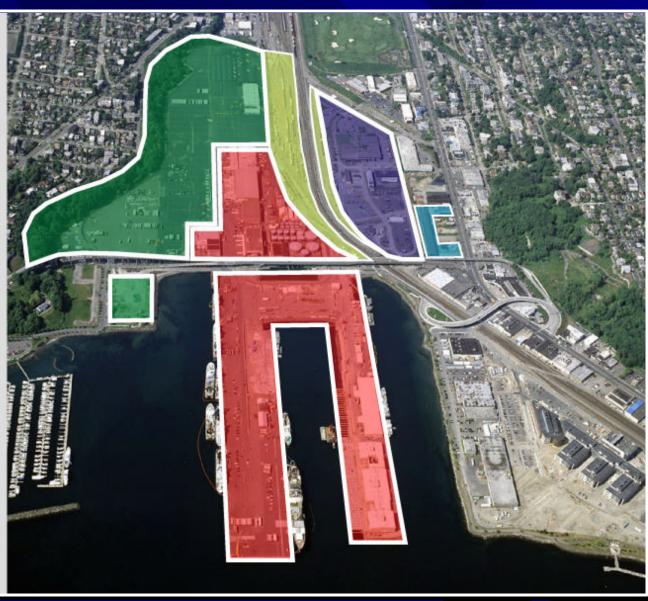


Project Area



Project Area

- North Bay
- Piers & Existing Tenants
- National Guard
- BNSF
- Tsubota





Project Objectives



Why is the Port Undertaking this Project?

- HDS-21 Strategic Planning effort
 - Adopted in June 2001
 - Community-wide advisory committee*
 - One focus area was Terminal 91
 - Recommendations made:
 - Master plan uplands acreage
 - Keep Piers 90 and 91 in waterdependent uses
 - Off loading cars ended in 2001



Port's Triple Bottom Line

Triple Bottom Line Environmental & 600055 Community Sustainability **Benefits Optimal Balance**



Economic

Benefits

Financial

Mission Statement

To transform North Bay into a dynamic and thriving center that advances the region's vitality and generates new net revenue for the Port and the region through building on the present maritime industrial job activity and adding employment in emerging industrial sectors that will shape the region's future.



Market & Financial Analysis



Preliminary Findings

- Triple Bottom Line best achieved with dense mix of uses
- Flexibility is paramount
 - Projected 10-20 year build-out
 - Uses must be mission appropriate
 - Uses need to be market driven
 - New uses sensitively integrated with existing uses



Market Research

- Industrial Market Study
 - Scoped jointly with the City
 - Traditional industry (e.g., manufacturing, maritime, warehousing, distribution, basic industries)
 - Emerging industry (e.g., high tech, R&D, biotech, life sciences, advanced technologies)
- Commercial Analysis
 - Office
 - Retail
- Residential Analysis



EIS Process



EIS Process

- Analysis includes a range of options and mix of uses
 - Industrial, research & development, office, retail, residential
- No preferred alternative identified at the outset
- Full EIS analysis will inform Port's decision-making process

Range of EIS Alternatives

	Alternative 1	Alternative 2	Alternative 3	Alternative 4	Alternative 5 Industrial	Alternative 6
	Max Dev. w/out Res.	Max Dev. with Res.	Med Dev. w/out Res.	Med Dev. with Res.	Current Regs.	No Action As Is
North Bay s.f.	4.3 M	4.3 M	3.2 M	3.2 M	1 M	0
Industrial Manufacturing	✓	√	✓	✓	✓	
R&D Lab	✓	\checkmark	✓	✓	✓	
Office	\checkmark	✓	\checkmark	✓	✓	
Retail Goods & Services	✓	✓	✓	✓	✓	
Residential		\checkmark		✓		
New Open Space / Public Amenities	✓	√	✓	✓		
Total Study Area s.f.	6.9 M	6.9 M	5.0 M	5.0 M	1 M	0 14.

Fiscal & Economic Impact Analysis



Fiscal & Economic Impact Analysis

	Alternative 1 Max Dev. w/out Res.	Alternative 2 Max Dev. with Res.	Alternative 3 Med Dev. w/out Res.	Alternative 4 Med Dev. with Res.	Alternative 5 Industrial Current Regs.	Alternative 6 No Action As Is
Direct Jobs ¹	12,500	8,000	9,000	6,500	2,500	0
Tax Revenue ²	\$ 266 M	\$ 222 M	\$202 M	\$ 152 M	\$ 72 M	\$ 2.5 M

- 1. North Bay site only
- 2. 25-year NPV of total revenues (one-time plus recurring) for city, county & state



Framework Development Plan



History + Evolution – 1969





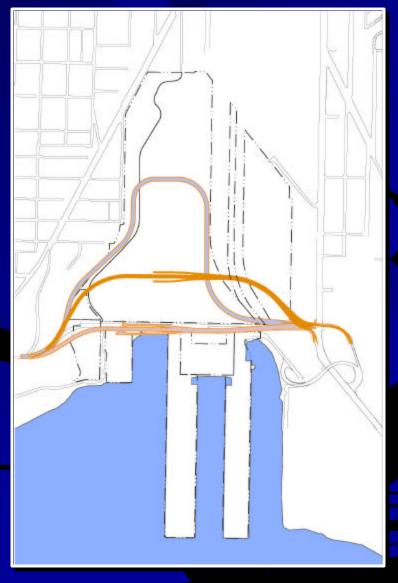
History + Evolution – 2000





Key Theme: Flexibility

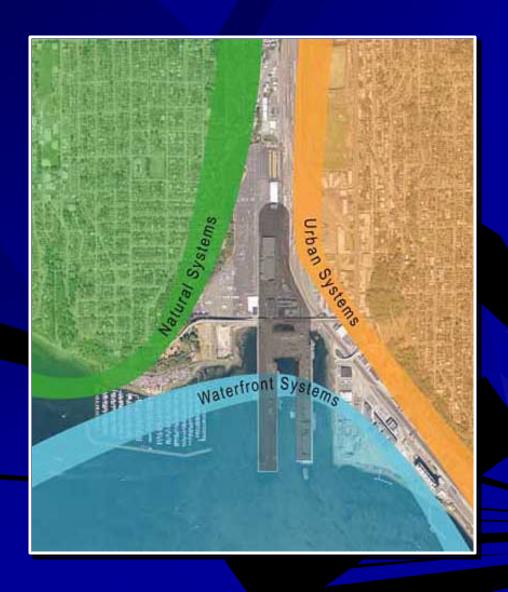
 Work with certainty and accommodate uncertainty – i.e. Magnolia Bridge options





Key Theme: Unique Opportunity

Recognize North Bay as the confluence of Urban, Water and **Natural Systems** - a unique place representing a unique opportunity





Key Theme: Evolving Identity

- Preserves and enables the existing North Bay industrial core
- Maximizes development flexibility by limiting specific parcelization
- Defines a new identity for North Bay



Existing Tenants – Activity Zones





Project Area – Greenbelt





Project Area – Uses to Remain





Developable Area





Key Infrastructure – Expanded Greenbelt





Key Infrastructure – Pedestrian Spine





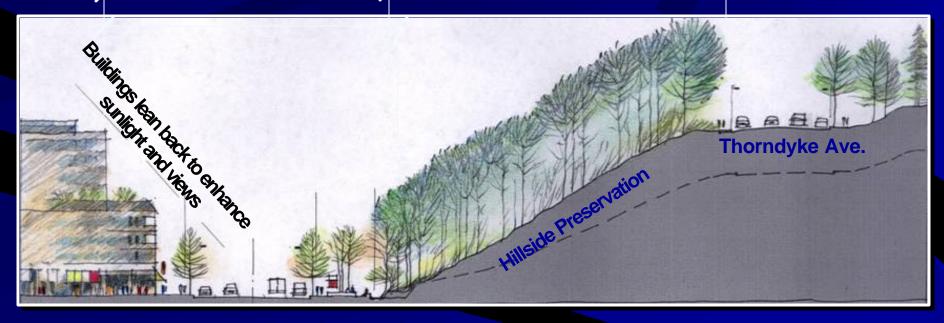
Key Infrastructure – Green Parkway





Key Infrastructure – Green Comidor

The Green Corridor
Primary Access Corridor
"Parkway"



A multi-functional corridor from which most of the transportation flows:

- Automobile Access Role access to mixed use activity linking waterfront to north parcels
- Identity Role gateway to future North Bay development zones.
- Green Role a long linear open space including environmental interface.

The Green Parkway



Primary Access Corridor

 Integrated vehicular, pedestrian and open space systems extending along the western edge of North Bay at the base of the Magnolia hillside Service Utility Spine





Service Utility Spine

Primary Service Corridor

 Clear and easy truck ingress / egress including a centralized utility distribution system

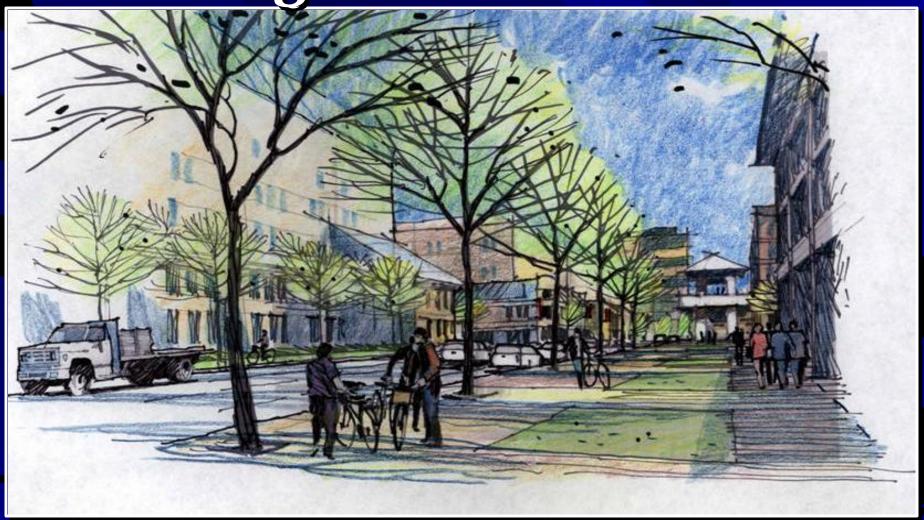


Road Network & Amenities





Linkages and Connections



Pedestrian connections through North Bay linking North Bay to the Armory site

Waterfront Orientation



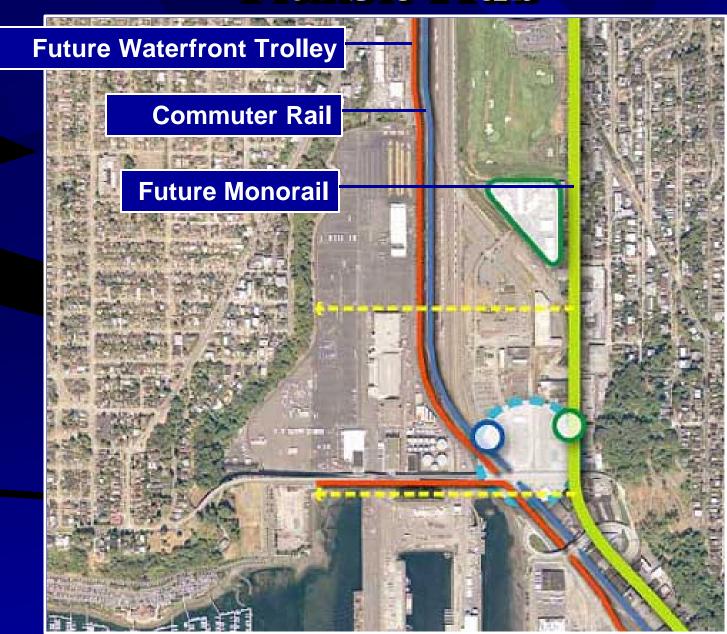
The Green Parkway terminating at waterfront featuring views toward a working waterfront

Community Connections



A neighborhood view and pedestrian connection to North Bay from Magnolia – opportunities for passive recreation, retail / commercial activities and waterfront connections

Transit Hub

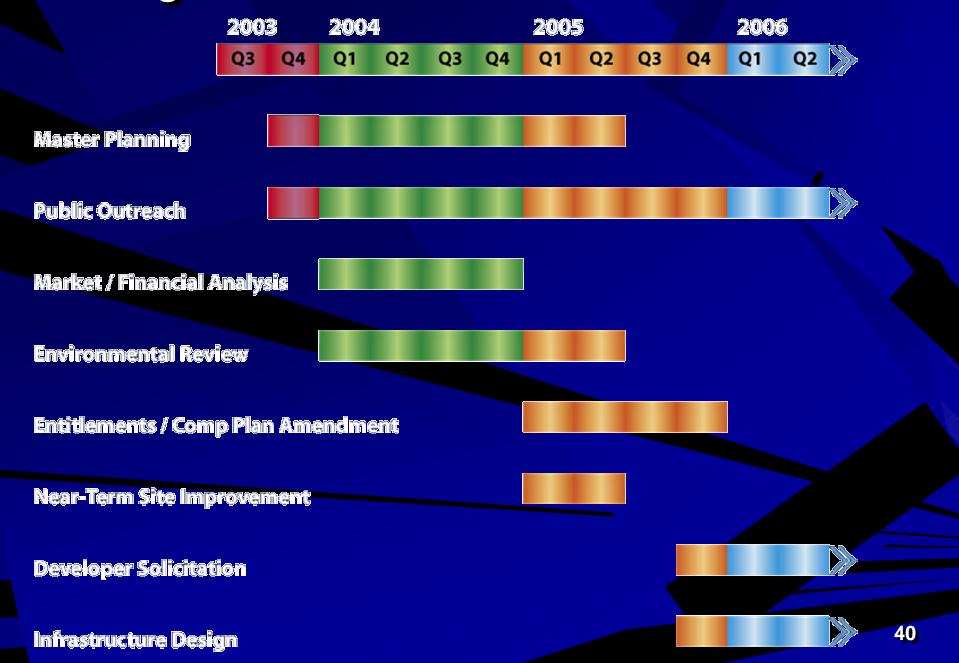




Framework Development Plan



Project Timeline and Schedule



What's Next

- Continue Master Planning
- > Complete Market Research
- Comp Plan Milestones
 - UDP Committee (March/April '05)
 - Full Council (Sept. '05)
- > EIS Process
 - Draft EIS (April '05)
 - Final EIS (July '05)



Questions



